



#### **Ethiopian Maritime Affairs Authority**



Overview of Ethiopia's Logistics Sector: Current Issues and Outlook on Manufacturing Logistics

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#### Content

Understand the Existing System

Identify the Challenges

Possible Solutions

The way forward

#### **National Logistics Strategy**

Diagnosis have been carried out

Major Challenges





#### **Major Challenges & Concerns**

- 1) Trade Finance and Trade System
- 2) Transit and Trade Facilitation
- 3) Inadequate Logistics Services Capability and Poor Coordination
- 4) Unregulated Services under Exclusive Operators/Monopoly Practice
- 5) Inadequate Infrastructure/Facility and Poor Management
- 6) Insufficient Competency in Logistics





- Implications and the need to develop NLS
- The NLS has :-
  - 6 strategies
  - 30+ sub strategies
  - 100+ Interventions out of which Mojdo Logistics hub
  - Develop efficient & Effective transit transport corridor IPs





#### **Objective**

Improve the quality of Logistics services to make Ethiopia 1st choice by Investors.

#### **This Program is:-**

- Part of National Logistics strategy, an attempt to translate the Intervention into program.
- Developed through a joint effort by:-
  - EMAA
  - ERCA
  - ESLSE
  - EDR
  - Freight forwarders (CLS,Panafric,Maccfa & others
- The 1052 KM long Hawasa Transit Transport corridor.





- To understand the transit transport system of the corridor.
  - Complexity

Time

Cost





## **Export**

Document process

**Customs** 

Freight transport

Port transit

Shipping





**Total Time to export 34 days (Hawasa-Humburg)** 

**Total Cost to export:-**

- 20 ft container USD 2200
- 40 ft " USD 3340

link





- With out Sea Transport
- Time 10.8 days
- Cost

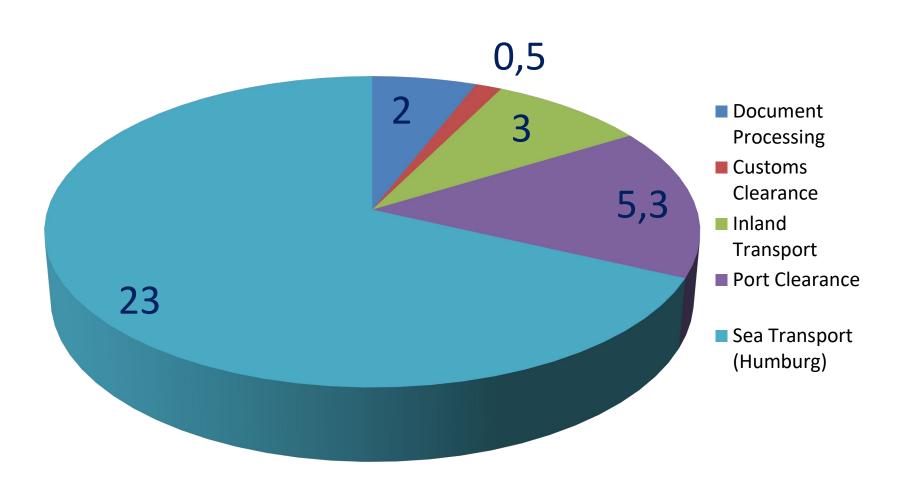
20 ft. Ctr. USD 1250

40 " USD 1940

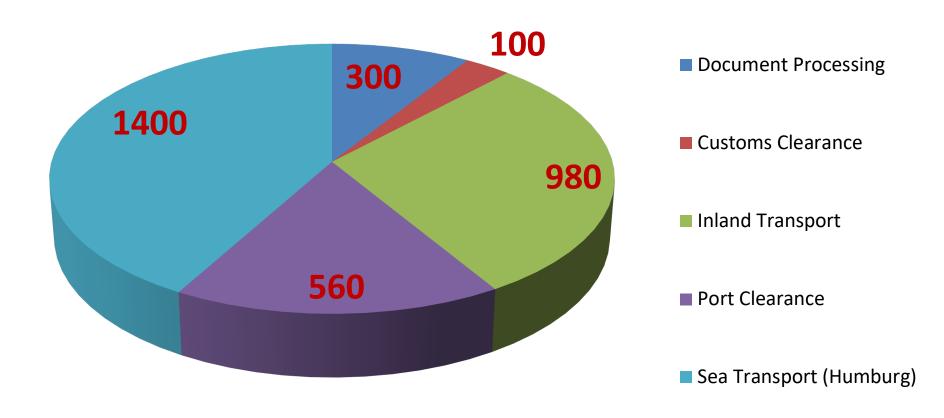
Cost Break down of the 3 basic Components for 40 ft.
 Container

		USD	%
•	Transport	1280	66
•	Terminal Handling +Port Dues	282	15
•	<b>Document Processing</b>	<u>378</u>	<u> 19</u>
	Total	<u>1940</u>	100%

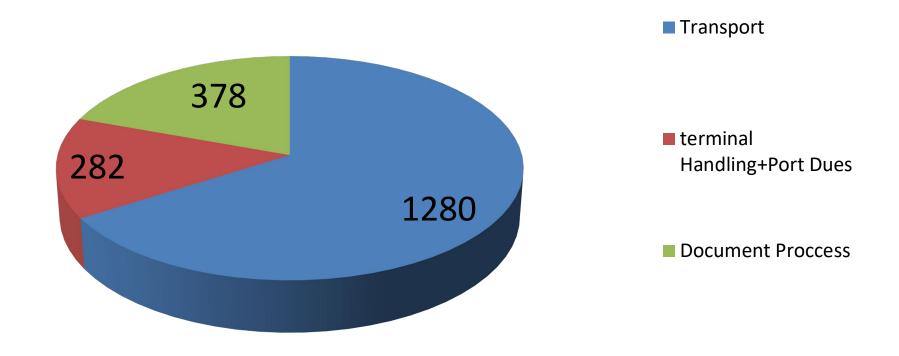
### Time



#### **Export Cost of 40ft container**

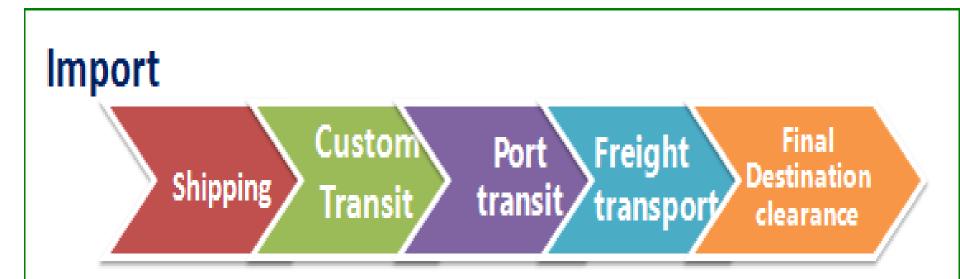


## Cost Break down of the 3 basic Components for 40 ft. Container













#### **Total Time to import 36 days (Shanghai – Hawasa)**

**Total Cost to Import:-**

- 20 ft container USD 2650
- 40 ft " USD 4050







- With out Sea Transport
- Time 11 days
- Cost

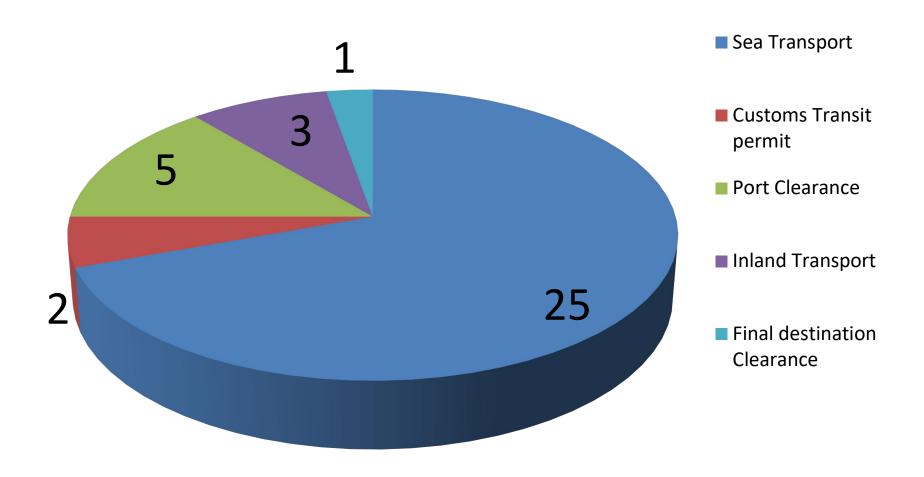
20 ft. Ctr. USD 1950

40 " USD 2950

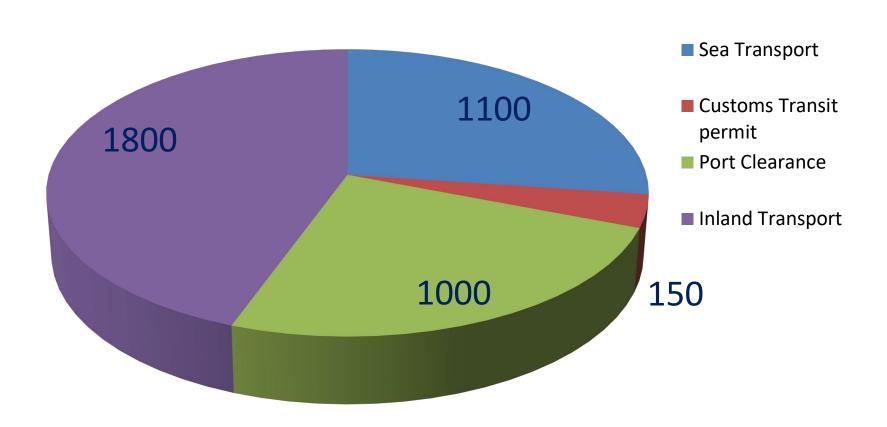
Cost Break down of the 3 basic Components for 40 ft.
 Container

		USD	<b>%</b>
•	Transport	1800	61
•	Terminal Handling +Port Dues	634	21
•	<b>Document Processing</b>	<u>516</u>	<u> 18</u>
	Total	2950	100%

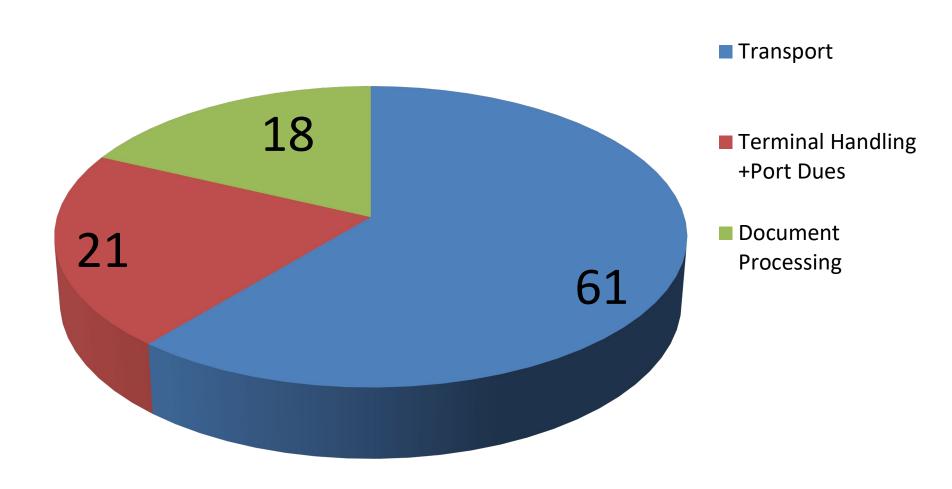
#### Time to Import



#### Cost of 40ft container



## Cost Break down of the 3 basic Components for 40 ft. Container in %



## Comparison With Other markets (Import & Export)

	Market A			verage			
	Description		Ethiopia	H &M		Other Sources	
S.No.				USD	%	USD	%
		20 ft USD	2200	1227	+79	1707	+30
		40 ft USD	3340	1668	+100	2267	+47
1	<b>Export</b>	time days	34	28	+21	28	+21
		20 ft USD	2650	1305	+103		
		40 ft USD	4050	1869	+117		
2	<u>Impor</u> t	time days	36	13	+177		
	D' -						
Distance							
	from sea Port		1052 km	278 Km	+285%		

#### **Transport Cost/ KM**

Ethiopia	1.71
Vietnam	3.14
Bangladesh	1.79
India	1.45

#### East African countries cost Per Km

IXIII	
Nairobi	2.08
Kampala	2.14
Kigali	2.18
Bujumbura	2.9







- Total cost of Ethiopia's import & export logistics is:
  - two times of other average markets
  - three times of Vietnam
- This is mainly due to:
  - Economy of scale
  - Distance
  - Inefficiency
  - Level of commitment





#### **Challenges /Issues**

- 1. Empty Container Positioning is time taking and incurs cost.
- 2. Transport cost is somewhat higher due to Empty container return and cargo flow imbalance.
- 3. Port dwelling time is higher due to lengthy customs process and waiting time of vessel.
- 4. Rail Transport is not yet opertionalized and the total end to end rail rate is somewhat higher.
- 5. Shipping cost is higher due to low volume of cargo.





#### **III/ Possible Solutions**

#### 1. Establish empty container stock at HIP

- Container yard
- Cargo handling equipment
- Develop Procedure

#### 2. To reduce the rail transport rate

- Waive transfer cast of DCT
- Apply direct loading/unloading Rail to truck at Modjo
- Finalize Procedures
  - Djibouti
  - Ethiopia
- Reduce Rail transport fee by 15%





## 3. Apply shuttle transport service between Modjo and Hawassa

#### Phase 1

- Integrate cargo flow
- Assign dedicated Trucks
- Excusive Transport service provider

#### Phase 2

- Agreements between transport companies
- Big Trucks to transport two 40 ft containers at a time.







## 4. Reduce the time spent on port and customs clearance

- Fully Implement custom agreements
- Promote Port Community System
- Promote through bill of loading





#### **5. Fix Maximum Rates**

- Economic Regulations
- Negotiations

#### **Intervention Out comes**

Process		Time reduction (Days)		Cost reduction (USD)	
		From	to	From	to
Export	20ft	10.8	5	643	394
	40ft	10.8	5	980	758
Import	20ft	11	4 - 5	1150	650
	40ft	11	4 - 5	1800	1300





#### **The way Forward**

#### **The three Pillars**

- Develop 1052 Hawasa, Modjo –
   Djibouti transit corridor system
- Infrastructure
- Operators

## **Efficient and Effective Logistics System**

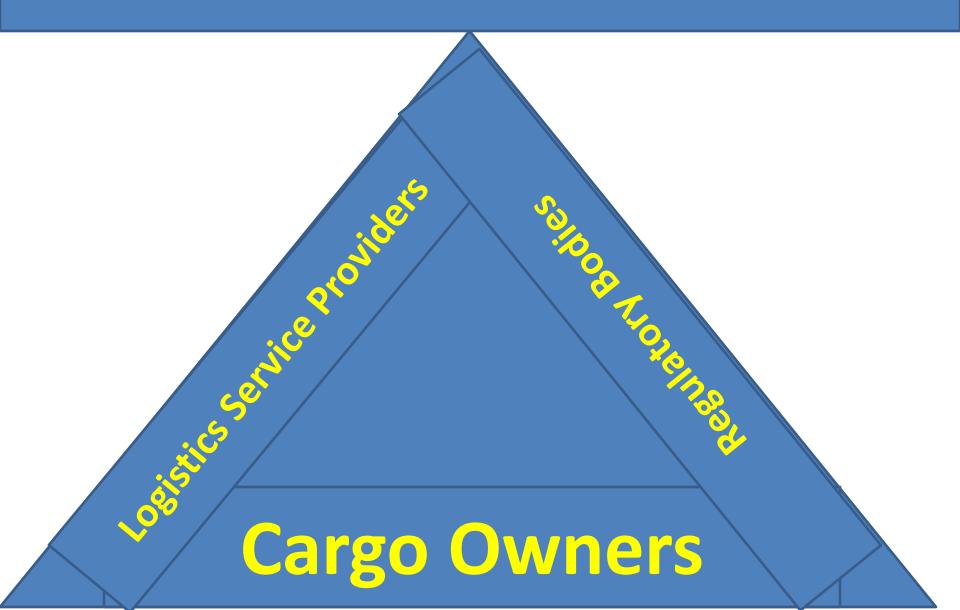
## Operator

# Infrastructure

#### **Logistics Community Platform**

Hawasa, Modjo – Djibouti transit corridor system

#### **Core Logistics Actors**



## Thank you!

